

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26  
27  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37  
38

# **A Qualitative Definition of Reliable Water Supply for Public Water Systems**

**Easton G. Hopkins<sup>1</sup> and Robert B. Sowby<sup>1</sup>**

<sup>1</sup>Department of Civil Engineering and Construction Engineering, Brigham Young University, 430 EB, Provo, UT, USA.

Corresponding author: Easton G. Hopkins ([heaston0@byu.edu](mailto:heaston0@byu.edu))

## **Key Points:**

- We propose a universal definition for reliable water supply based on literature and interviews with water managers.
- Reliable water supply is comprised of three overlapping components: hydrology, infrastructure, and governance.
- This qualitative definition forms the basis for future quantitative evaluations and policy measures for water accountability.

## **Abstract**

“Reliable water supply” does not have a clear definition in the Western United States, where water resources are limited and such a definition would be especially useful. In Utah, the three water agencies and 500 public water systems have no consistent method to define, evaluate, and report it, potentially leading to an inability to meet regulatory water demands. We propose a unified definition of reliable water supply for Utah’s public water suppliers that can also be used elsewhere. The qualitative definition we propose is necessary to precede quantitative evaluations, set policy, and provide consistency to water resources management. We derive our definition from a two-part qualitative analysis: 1) an extensive review of existing definitions in industry and academia and 2) semi-structured interviews with managers of six diverse Utah water utilities. We propose that water supply be defined by three overlapping components—hydrology, infrastructure, and governance—and that reliability be defined by the capacity of the limiting component.

## **1 Introduction**

Water systems throughout the Western United States and other water-scarce regions devote substantial effort to water supply planning to meet water demands in their service areas. This often includes estimating existing and future demands and developing the necessary water sources to meet those demands. Utah is engaging in extensive efforts to adequately plan for anticipated future water demands by 2060, as seen in recent legislative efforts (OLAG, 2015) and statewide studies that elaborated on these issues (HAL & BC&A, 2019; DWRe, 2021).

A weakness in Utah water planning is the abstract concept of “reliable supply” for public water suppliers. Accountability for this important facet of water management is encouraged by state officials but not required, and the state’s three water agencies (Division of Water Resources, Division of Water Rights, and Division of Drinking Water) and 500 public water systems have no consistent method to define, evaluate, and report reliable water supply. This concept is

39 important as it is the foundation to water resources planning that should be considered separately  
40 from demands. While efforts over the past 10 years have improved accountability for water  
41 demand through water conservation plans, drinking water design, and statutory water use  
42 reporting, water supply has no equivalent expectations (Hopkins and Sowby, “Policy  
43 Alternatives for Water Supply Accountability in Utah,” manuscript under review, *Utilities*  
44 *Policy*). For a water supply policy, it would be essential to establish a qualitative definition for a  
45 reliable water supply that sets a consistent metric.

46 The Utah State Water Plan, published by the Utah Division of Water Resources (DWR<sub>e</sub>), states  
47 that “reliable water sources are vital to Utah’s future” (DWR<sub>e</sub>, 2021). Current estimates of  
48 reliable water supply completed in Utah are limited in their analysis, with the option of in-depth  
49 analysis being left to individual water systems. This can be insufficient as the abstract concept of  
50 supply can be defined differently, and there are larger parameters that go beyond jurisdictional  
51 boundaries of a single system. The report states that water supply is confined by three  
52 parameters: mechanical constraints, hydrologic constraints, and legal constraints. The existing  
53 assessment tool used by DWR<sub>e</sub> takes the lesser of either the available ground- or surface water  
54 supply and compares it to the respective water right limit, contract limitations, treatment  
55 capacity, safe yield, and pump capacity to determine a supply. With future water conditions  
56 expected to worsen based on the growing population, aging infrastructure, and climate change, a  
57 consistent definition of a reliable water supply is becoming more critical.

58 The reliability of water supplies in planning practice has often been overlooked. Changing  
59 climate, regulation, population growth, and uncertainty have impacted the way that these water  
60 systems have evaluated existing and future water supplies (Ahmad, 2016). Studies have shown  
61 that a reliable water supply can directly impact economies, public health, and the environment  
62 (Delta Independent Science Board, 2021). Guaranteeing a future water supply, given the current  
63 status of water resources in the Western U.S. (Wheeler et al., 2022; Abbott et al., 2023), is  
64 becoming an increasing concern. Research points to the need for a universally understood  
65 definition of, and readily applicable metrics for, reliable water supply that considers multiple  
66 constraints. Furthermore, this notion must be adaptable so it can be used by each system in Utah  
67 and possibly other areas with similar water resource issues.

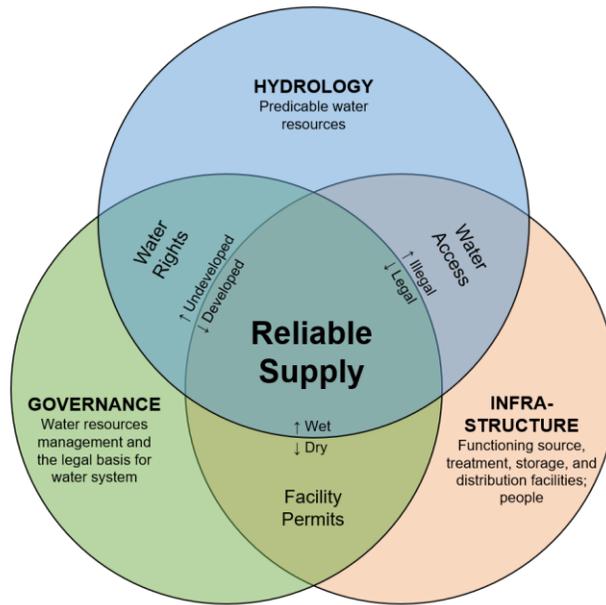
68 Despite the importance of a reliable water supply, there is no consistent definition of the  
69 hydrologic, infrastructural, or governance components, or guidance on how to evaluate them. We  
70 aim to fill this need. While we use Utah as the basis for our research, other states and water  
71 managers face the same challenges and we expect our results to be widely applicable, though  
72 local details may change. DWR<sub>e</sub> has prioritized defining water supply reliability and developing  
73 reporting guidance and is our partner in this work.

74 We develop a working definition of reliable water supply and examine the literature, conduct  
75 interviews, and document our findings to support the definition. Our definition provides the  
76 qualitative basis for water managers to evaluate reliable supply, regulators to provide guidance  
77 on management, and policy leaders to design policies for water supply accountability.

## 78 **2 Proposed Definition**

79 The definition we propose considers three constraints crucial for a reliable water supply:  
80 hydrology, infrastructure, and governance. The overlapping consideration of these three

81 components when evaluating a source establishes this as a valuable definition for reliable water  
 82 supply, which is conceptually illustrated in Figure 1.



83

84

85

**Figure 1.**  
*Reliable water supply components*

86 Hydrology includes measurable water resources and the identification of a raw water supply. It is  
 87 the most visible component of reliable water supply in our definition. This is what many might  
 88 call “wet” water. A supply in our definition without actual hydrologic sources would be “dry.”

89 Infrastructure is the systems necessary to deliver water to end users. It includes treatment,  
 90 storage, distribution, and people (operators). There are many working components in a water  
 91 system that need careful planning for effective water delivery; infrastructure addresses the  
 92 physical capacity of those facilities. Where infrastructure and hydrology share common ground  
 93 in our definition there is water access: the proper architecture to provide water to end users. A  
 94 supply without infrastructure would be undeveloped.

95 Governance, the final component, considers the legal basis of a water supply. It includes the  
 96 management of the water system in guaranteeing that it meets regulatory requirements. It also  
 97 considers decisions that water managers make in supply planning. It overlaps with the other  
 98 components through the administration of water rights or “paper water” (for hydrology) and  
 99 facility/operating permits (for infrastructure). A supply without governance would be illegal  
 100 (e.g., water theft).

101 All three components are necessary for a reliable water supply. It must be wet, developed, and  
 102 legal. A water system may have an aquifer, but no water rights; a water treatment plant, but no  
 103 flow; a pump station, but no operating permit. Missing any one of them will not provide water,  
 104 and a limitation in any one of them will limit the reliability of the supply. The novelty of the

105 definition is the ability to condense the components into one figure making it readily applicable  
106 to any analysis.

### 107 **3 Methods**

108 The proposed definition is supported through a qualitative analysis comprised of two  
109 components: an extensive review of existing definitions in academic and industry literature, and  
110 semi-structured interviews with water utilities in the state of Utah. We examine the literature on  
111 reliable water supply for relevant definitions, methods of measurement/analysis, various factors  
112 considered, and important concepts discussed. The information gathered from the evaluation of  
113 existing definitions is used to prepare an interview protocol. We proceeded to carry out six semi-  
114 structured interviews with water managers throughout Utah and analyzed their responses for  
115 consistency with the preliminary definition. This analysis also considered any substantive  
116 changes based on the responses.

#### 117 ***3.1 Existing Definitions of Reliable Water Supply***

118 We sought the literature on reliable water supply to find existing definitions. Papers were  
119 focused on water supply and attempted to explain the numerous factors associated with it. The  
120 list of papers we compiled included reports and studies completed by water utilities in the  
121 Western United States. We desired to focus on areas that were experiencing similar water  
122 planning issues as Utah. For this reason, the criteria of inclusion in the analysis was focused on  
123 regions with a similar climate, water sources, and development type to Utah.

124 A total of 66 papers were reviewed; 19 met the inclusion criteria and provided a reasonable  
125 analysis of reliable water supply. We used the same method for each of the 19 documents to  
126 summarize the various concepts discussed. We first acquired information from the studies and  
127 cataloged what they deemed to be relevant factors of a reliable water supply. This was done by  
128 identifying any explicit definitions of a reliable water supply and what components of the water  
129 system were considered in that metric. The definitions in the papers were further compared to  
130 our definition for solidification of the three components we propose to use in defining a reliable  
131 water supply.

132 Given the variety of definitions and explicit interpretations, the methods of the paper were  
133 evaluated with a textual analysis to identify important factors of a reliable water supply. This  
134 analysis was then simplified into the categorization of important concepts considered in a  
135 reliable water supply. Results were summarized and discussed for each paper. The analysis  
136 attempted to address a reliable water supply and look at supplementary information and how it  
137 fits within the categories of our definition.

138 The adequacy of our definition will be tested by observing how key variables identified in the  
139 literature fit within the definition. We also identify further gaps in the literature and how our  
140 definition considers the extensive number of variables that impact the reliability of a water  
141 supply.

#### 142 ***3.2 Interviews (Industry Outreach)***

143 To understand how our definition in Figure 1 compares to existing practices, we conducted  
144 industry outreach on six water systems in Utah. The basis of this analysis is qualitative, aimed at

145 understanding how the definition would apply in real-world scenarios and how these interviews  
146 can support the basis of our definition. To be truly effective, the definition should apply to a  
147 wide array of water systems.

148 We drafted a protocol for the interviews to provide a guideline for the discussion. It was a semi-  
149 structured interview aimed at gathering an understanding of how water managers perceive  
150 reliable water supply. Semi-structured interviews have pre-determined questions for consistency  
151 across all interviewees, but the responses are open-ended in order to allow the participants to  
152 describe what is important to them. (Longhurst, 2003; Galletta, 2013).

153 We asked a total of 20 questions to probe what components of a water system would be  
154 considered in reliable water supply planning. We asked questions about explicit definitions of  
155 reliable water supply and what the interviewee deems to be the main components or constraints.  
156 Further questions were centered around planning practices for their supply considering our  
157 working definition of hydrology, infrastructure, and governance. Examples of interview  
158 questions are the following, with the full set of questions being provided as supplemental data:

- 159 1. “What things do you think would impact your supply?”
- 160 2. “What challenges does hydrology planning currently face?”
- 161 3. “What challenges does regulation have on your planning capacity?”
- 162 4. “What various sources do you consider in your supply?”
- 163 5. “What are some water supply planning activities that you participate in now?”

164 We selected interviewees in an effort to reflect the diversity of size, infrastructure, regions, and  
165 operating conditions of water systems in Utah. Table 1 summarizes some pertinent system  
166 characteristics.

167  
168**Table 1.**  
*Water system summary*

<b>Water system</b>	<b>Organization</b>	<b>Service type</b>	<b>Service population</b>	<b>Water sources</b>	<b>Setting</b>
Water System #1	Municipal	Retail	83,000	60% ground, 40% import	Urban
Water System #2	Municipal	Retail	115,000	85% ground, 15% import	Urban
Water System #3	Municipal	Retail	3,750	100% surface	Rural
Water System #4	Water District	Wholesale/Retail	800,000	65% surface, 15% ground, 20% import	Urban
Water System #5	Water District	Wholesale	1,500,000	Surface, ground	Urban, Rural
Water System #6	Water District	Wholesale	700,000	Surface, ground	Urban

169 Interviews were one hour long over Zoom and the conversations were automatically recorded  
 170 and transcribed. Anonymity was provided to the interviewees and an exemption from our  
 171 Institutional Review Board was received for this activity. The transcripts from the interviews  
 172 were analyzed for key terms that were considered in a reliable water supply. This was completed  
 173 iteratively to differentiate key elements within each of our components of a reliable water  
 174 supply.

## 175 **4 Results and Discussion**

### 176 *4.1 Reliable Water Supply as Discussed in the Literature*

177 The analysis of the literature is summarized in the Appendix. Each paper was assigned an ID and  
 178 ordered chronologically. The information in the “Method” and “Definition” columns show that  
 179 actual measurements of reliable water supply in the papers are more varying than the definitions  
 180 used given that they are all unique. More on each of these results will be discussed in subsequent  
 181 sections. Although there were common themes that appeared in the literature, it was  
 182 overwhelmingly evident that there is minimal understanding of water supply reliability industry-  
 183 wide (Delta Independent Science Board, 2021).

184 Furthermore, it shows the potential impact of our definition in providing a standard that can be  
 185 used in water resources, whether it be a precursor to a more rigorous quantitative analysis or the  
 186 initial stages of policy focused on water supply reporting.

187 There are several water districts in the Western United States that have carried out water  
 188 reliability studies which support the development of long-term water supply plans. Five of these  
 189 are large water districts, serving millions of people, that oversee the operations of hundreds of  
 190 water systems, similar to Utah and the DWRe. These researched areas include the Municipal  
 191 Water District of Orange County (MWDOC) (CDM Smith, Inc., 2018), Sacramento-San Joaquin  
 192 Delta (Delta Independent Science Board, 2021), Santa Fe (Rehring, 2011), Bay Area Water

193 Supply & Conservation Agency (BAWSCA) (CDM Smith, Inc, 2015), and Los Alamos (Daniel  
194 B. Stephens & Associates, Inc., 2018).

#### 195 *4.1.1 Definitions of Reliable Water Supply*

196 Of the 19 analyzed papers that met the decision criteria for studies evaluating similar issues to  
197 water supply in Utah, eight of them provided an explicit definition. We consistently found that  
198 the definition provided, if any, did not encompass the entirety of what was applied in their  
199 analysis. The challenge arose from the difficulty of condensing all the identified variables from  
200 their analysis into a comprehensive definition. Often, the approach involved simplifying a  
201 definition to a single measurable output, such as meeting water demands.

202 Of the eight provided definitions, many of them focused on the ability and/or probability of  
203 successful water delivery. This was expressed in terms of either the performance of a particular  
204 system component or the failure frequency. Although these definitions are useful for  
205 understanding the infrastructure component of a water system, they do not consider other  
206 important factors, such as governance and the physical water supply (hydrology).

207 The five studies by water districts on the reliability of a particular water system's supply  
208 provided the most insight into an existing definition. These studies tried to capture the broad  
209 issues surrounding water resources management, and further, the variables that impact that  
210 reliability. This included the consideration of economic, social, and political issues that water  
211 managers face.

212 Of the eight explicit definitions, four explicitly referred to reliability in terms of meeting water  
213 demands. Their studies follow the assumption that meeting water demands is the priority within  
214 most managers' planning practices and that matching the supply to the demand has been the  
215 standard. However, this "demand first" planning assumption is breaking down as supplies can no  
216 longer keep up with growth. The Delta Independent Science Board (2021) provided the  
217 following definition that turns this assumption around: "matching the state's demands for  
218 reasonable and beneficial use of water to the available supply." This is an important insight as  
219 current planning practices do not provide a sustainable solution to growing demands and the  
220 constant need to obtain more of a finite source of water.

221 While the definitions both agree and differ on some details, 68% of the literature has been  
222 focused on the probability of successful water delivery. This was often expressed in terms of  
223 failure based on a predetermined parameter, emphasizing the infrastructure component of a water  
224 system. Furthermore, all of the definitions agree on both the hydrologic and governance  
225 components; the hydrologic component is incorporated into several of the definitions by  
226 considering the variability in a water supply. The physical water supply can be incorporated into  
227 the probability of successful delivery and eliminating failures. Effective governance of a water  
228 supply is considered in each of these definitions based on the underlying idea that it is necessary  
229 to manage the inputs and outputs of the system. Within the papers, 63% of frameworks  
230 considered the inputs of water managers and how they may impact the reliability of a supply.  
231 Similar ideas can also be seen in one definition by CDM Smith Inc. (2015): "a measure of the  
232 quality and quantity of services proved to meet a community's needs and expectations." Our  
233 definition captures this notion and helps ensure that the dynamics of a community are considered

234 when developing a reliable water supply. These similarities become even more apparent when  
235 analyzing the methods that each of these papers considers.

#### 236 *4.1.2 Methods for Evaluating Reliable Water Supply*

237 Methods used throughout the literature show a variety of techniques used to measure a reliable  
238 water supply. Much of the research was computationally complex, utilizing mathematical or  
239 statistical models to develop relationships between variables in their analysis.

240 Water utilities aiming to develop a measurement of their reliable supply consistently used water  
241 resource models through linear programming that consider several constraints on their specific  
242 water supply. There was a diverse array of variables that impact the supply based on the status of  
243 climate, politics, and economy in that area. The five systems that developed water resource  
244 models further emphasize the difficulty of applying the same model on a different water system  
245 due to the fundamental differences. It would require a new model to be developed for each water  
246 system. This idea was shared among several of the studies, regardless of methods used, and  
247 points to the need for a definition that is adaptable.

248 The other 14 studies narrowed down the analysis to a certain component of a water system  
249 through several statistical models and frameworks. These ranged from the likelihood that there  
250 would be water delivery based on network configuration to the likelihood that customers would  
251 pay higher prices for more reliable water.

252 Our qualitative definition encompasses the objectives of all the methods used to quantify a  
253 reliable water supply. To further demonstrate this, we focus on the main factors considered by  
254 each of the papers' analysis.

#### 255 *4.1.3 Factors Considered in Evaluating Reliable Water Supply*

256 Each paper considered many factors. We take the main factors and categorize them by the  
257 component of our definition they best match, with the percentage of total papers that consider  
258 that factor. This analysis is shown in Table 2.

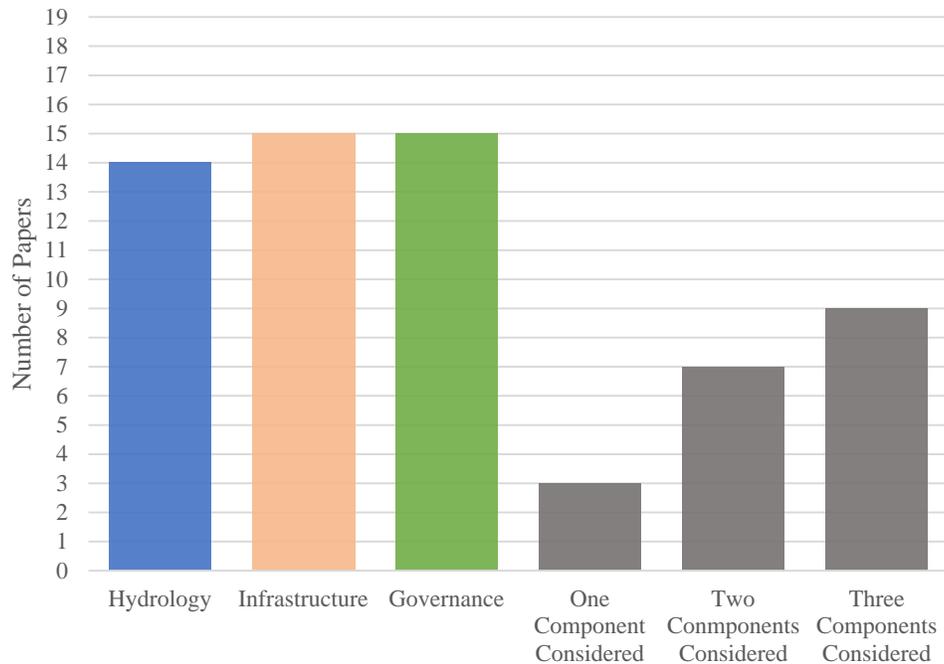
259  
260

**Table 2.**  
*Summary of factors considered categorized by component*

<b>Component</b>	<b>Factors (% of papers)</b>	
Hydrology	- Climate change (42%) - Water availability (11%) - Drought (16%) - Environment (11%)	- Limited resources (5%) - Aquifer depletion (5%) - Contamination (5%) - Change in precipitation (5%) - Weather (11%)
Infrastructure	- Looped distribution (5%) - Technology performance (11%) - Treatment (5%) - Leakage loss (5%)	- Delivery mechanisms (11%) - System capacity (11%) - Pipe failures (5%)
Governance	- Customer input (5%) - Social conditions (16%) - Institutional conditions (11%) - Water rights (11%) - Political conditions (5%) - Policy decisions (5%) - Operational management (5%)	- Demands (32%) - Conservation (5%) - Water use restrictions (5%) - Growth rates/population projections (26%)
Multiple	- Water quality (26%) - Cost/economy (42%)	

261 The textual analysis shown in Table 2 yielded positive results for our definition, as most of the  
 262 factors considered consistently fit within hydrology, infrastructure, or governance. Some of these  
 263 factors often overlapped multiple areas and is shown in the “multiple” category. This analysis  
 264 also shows a significant portion of the papers identified multiple factors that fell within at least  
 265 two areas of our definition. Breaking the analysis down by recurring factors helps show more  
 266 specific elements within the larger components. A reliable water supply should, at some point,  
 267 consider these factors of the three components, as any of them could potentially be a limiting  
 268 factor.

269 Figure 2 shows a summary of water supply components that are emphasized in each of the  
 270 articles. Though the language differs, the main factors of water supply reliability were centered  
 271 around hydrology, infrastructure, and governance. The results in Figure 2 also show that it is  
 272 difficult to develop a framework to define or measure reliable water supply without considering a  
 273 combination, if not all, of the components outlined in our definition.

**Figure 2.**

*Summary of methods by reliable water supply component*

274  
275  
276

277 Hydrologic analysis of reliable water supply in the literature considered climate change, limited  
278 resources, and variability in water supply. Climate change is a growing concern for water supply  
279 planning and determining a reliable water supply: climate change was considered in 42% of the  
280 papers, being the most discussed factor out of the ones shown in Table 2.

281 Without the proper infrastructure to treat or convey water supplies, there is no guarantee of  
282 reliable supply. Here, the literature focused more on the impacts of interconnections between  
283 water systems, developing projects that can increase supply, and considering the balance  
284 between costs and water provided. Both the technology performance and costs of infrastructure  
285 were considered by 42% of the papers in those analyses because it is often the most useful for  
286 planning decisions.

287 For governance the literature centered around water rights, government, and environmental  
288 regulation. This is where each paper varied most; they considered both the impacts of existing  
289 conditions and how water supply planning decisions could further impact those conditions.  
290 Growth rates and economy were the most discussed in this group, with 26% and 21% of the  
291 papers considering them, respectively. The economy was often considered more if we include  
292 the papers that discussed the costs of infrastructure.

293 Another frequently deliberated factor was projected water demands, considered by 32% of the  
294 papers. Often these analyses stemmed from the need to meet growing demands in a specific  
295 water system. Meeting demands was the most frequent measurement of reliable water supply in  
296 the definitions. It showed the current procedures used in planning and the stress that it has on  
297 water managers. The main focus was to develop a supply portfolio that has room to grow to meet  
298 anticipated demands. If anything, the growing constraints shown in our definition should push

299 for water demands to be planned around available supply, not the other way around, as has been  
 300 the historical practice. Changing the existing narrative on water supply planning to match  
 301 demands to the available supply helps ensure a sustainable approach to water resources  
 302 management. Water conservation is a growing practice in Utah (DWRe, 2022), and demand  
 303 management policies should be a focus of future planning practice. This is necessary given that  
 304 the constraints around the development of reliable water supplies are clear and large in  
 305 magnitude. Our proposed definition would help water managers identify the constraints to their  
 306 water supply. Better knowledge of this finite volume would encourage implementation of water  
 307 conservation policies.

308 Overall, this analysis begins to show the difficulties that water managers may face with the  
 309 number of variables to consider in a reliable water supply. It stresses the reality that decisions  
 310 they make for their current water supply could impact the future reliability of that supply.

#### 311 *4.1.4 Important Concepts of Reliable Water Supply*

312 Based on the literature review we provide several key conclusions about both water resources  
 313 planning and reliable water supply. These will shape our working definition and provide a  
 314 foundation to future research:

- 315 • A widely adopted definition for a reliable water supply is missing in practice.
- 316 • Variability among water systems makes it hard to develop a universal definition.
- 317 • Decisions made by water resource managers are important to reliable water supply.

318 Our definition encapsulates these conclusions. It fills a gap in water supply planning. The  
 319 interview analysis presented in the next section will illuminate how our definition accounts for  
 320 variability among water systems. Our consideration of governance as one of the components in  
 321 reliable water supply helps consider those decisions made by water resource managers in  
 322 planning. An overlapping conclusion is that a definition cannot be so advanced that it prohibits  
 323 use. Our future research will consider this when developing a method to evaluate a reliable water  
 324 supply.

## 325 *4.2 Reliable Water Supply as Discussed in Interviews*

326 The interviews yielded similar results to the literature and provided more context to the issues  
 327 that Utah water systems face. Understanding the process provided insight into a more realistic  
 328 definition. Answers from utilities varied; responses centered on issues each one is currently  
 329 facing, whether they be in hydrology, infrastructure, or governance.

### 330 *4.2.1 Interviewees' Definitions*

331 The first question asked in the interviews was how the interviewees would define a reliable water  
 332 supply. Most often, the explanation was more than one sentence, often a paragraph, and  
 333 considered multiple components of a water system. Several of the interviewees attributed a  
 334 reliable water supply to “mother nature” and the variability that affects year-to-year planning.

335 Table 3 provides a summary of the main points in their explicit definitions for reliable water  
 336 supply and, ultimately, what they had deemed the most important factors of a water supply. The

337 definitions varied but provided insight into the components that are considered in planning at  
338 each utility size.

339  
340

**Table 3.**

*Summary of utility definitions of reliable water supply*

<b>Utility</b>	<b>Definition</b>
Water System #1	<ul style="list-style-type: none"> <li>- What “mother nature” does for us and the kind of snowpack that is provided.</li> <li>- Reliability depends on changing ground water levels.</li> </ul>
Water System #2	<ul style="list-style-type: none"> <li>- Long-term quantities of water that are sufficient to meet the needs of the individuals in the system.</li> <li>- Looking at the environmental needs that rely on the water.</li> <li>- The use of water multiple times.</li> <li>- What “mother nature” provides to the basin and the management of that.</li> </ul>
Water System #3	<ul style="list-style-type: none"> <li>- Water that is available 24/7, 365 days a year.</li> <li>- Something that you can count on.</li> </ul>
Water System #4	<ul style="list-style-type: none"> <li>- High degree of confidence that the water can be deployed to make deliveries.</li> </ul>
Water System #5	<ul style="list-style-type: none"> <li>- Water supply that is available to meet current and future demands, with conservation or the development of future supplies</li> </ul>
Water System #6	<ul style="list-style-type: none"> <li>- A supply that has been developed with a certain analysis centered around the desired level of service.</li> <li>- Identifying the uncertainty or risk associated with the water supply and balancing that with water being contracted out.</li> </ul>

341 Water Systems #1, #2, and #3 (municipal water systems) appear to consider a reliable water  
342 supply as supply that is provided on a *consistent basis*. They focus on a smaller scale and  
343 ensuring that customers are provided with constant water services. Control of water demand is  
344 limited as there is continuous growth and changing land uses. Therefore, planning is driven by  
345 ensuring that demands are always met.

346 Water Systems #3, #4, and #5 (water districts) appear to consider a reliable water supply on a  
347 larger scale compared to the municipal systems and the *probability* that it can be provided. This  
348 was derived from their responses to the interview questions and the recent studies they have  
349 completed to predict water supply. They have more resources to complete these planning studies  
350 compared to the municipal systems. Smaller water systems encounter greater challenges in water  
351 resources planning due to their smaller customer base, as well as a lack of personnel and  
352 financial resources (Haider et al, 2013; McFarlane & Harris, 2018).

353 Water contracts for the districts are based on what they expect to be the available supply. They  
354 are not expected to meet a certain demand; they tell their customer agencies the amount of water

355 that can be anticipated and do not guarantee to satisfy the customer agencies' water demands.  
356 These concepts are similar to what we found for existing definitions in literature. Many variables  
357 have been found to impact a water supply, and a probabilistic approach to measure reliability  
358 may help with management.

359 To understand the finer details of what the interviewed utilities consider a reliable supply, Table  
360 4 shows the key factors in responses that they consider to be the components and possible  
361 constraints. We later observed that their responses were framed by what issues they are facing.

362  
363**Table 4.***Summary of components and constraints considered in reliable water supply*

<b>Utility</b>	<b>Components</b>	<b>Constraints</b>
Water System #1	- Groundwater levels	- Groundwater levels
Water System #2	- Physical features of the water system - Aquifer management - Terminal lakes - Water treatment	- Drought - Human interference - Changing land uses - Focusing on surface water supply - Public mentality about water usage
Water System #3	- Watershed - Diversions - Pipelines - Storage reservoirs - Spring development - Wells - Water treatment - Distribution infrastructure	- Drought - Wildfires
Water System #4	- Watershed - Climate and the natural system - Storage reservoirs - Treatment - Infrastructure to end user (pump station, piping, and tanks) - Surface water and groundwater supplies	- Climate variability and climate change - System facilities (condition and capacity) - Competing interests of the public - Maintaining the environment while meeting the needs of the community
Water System #5	- Everything from the watershed to the conveyance system - Treatment and delivery systems - Groundwater and surface water - Snow melt - Vegetation - Soil mechanics	- Size limitation in infrastructure - Aging infrastructure - Natural disasters (wildfires) - Growth - Climate change
Water System #6	- Historic hydrology - Planning - Resiliency - Coordination with customers	- Growth - Drought - Climate variability

364 Responses categorized in Table 4 show the complexity of a reliable water supply and the  
365 numerous elements that are currently considered by each utility. They range from physical  
366 aspects of a water system, such as watersheds and pipelines, to the human interactions between  
367 customers and utilities. There were also answers focused on natural disasters and recent impacts  
368 on their water supplies. Regardless of the type of component or constraint in the response, we are  
369 able to categorize them within our definition comprised of the components of hydrology,

370 infrastructure, and governance, just as we did for the literature. The responses showed that  
371 effective water supply planning in Utah requires a firm understanding of the water system and  
372 the variables that could directly and indirectly impact it.

373 Furthermore, the responses from the municipal water systems appeared to consider more  
374 traditional water resources issues that they may deal with in their planning practices, such as the  
375 physical infrastructure and available water supply due to drought. This aligns with the thought  
376 that their water is supplied on a consistent basis, ensuring that existing and future demands are  
377 met based on growth and changes in land use. This is a deviation from water districts, who plan  
378 their water supply in terms of the probability of delivery. The contrast was further derived in  
379 later interview questions. We will elaborate on this further in the following sections as well as on  
380 the similarities with the existing definitions found within literature.

#### 381 *4.2.2 Interviewees' Comments on Hydrology*

382 The utilities were asked about the challenges they face with hydrology in water supply planning.  
383 Answers were focused on the variability of surface water supplies and the changing groundwater  
384 levels. Of the components in our definition, hydrology is perhaps the most variable. There are  
385 many uncertainties in the physical water supply on an annual basis. The interview responses  
386 shared this ideology with the literature. The utilities emphasized that they rely heavily on  
387 snowpack on a yearly basis due to the fact that it provides surface water supplies to them either  
388 directly or indirectly. All of the utilities pointed to Utah's current historic drought and the  
389 concept of climate variability impacting their water supply.

390 Further questions were asked about modeling and analytical tools that are used to identify the  
391 variability of their hydrologic sources. Water Systems #1 and #2 did not conduct any type of  
392 modeling, whether it be a probabilistic approach or climate modeling. The only municipal water  
393 system to do any sort of modeling was Water System #3. They developed a model to help predict  
394 the amount of water in a given year to help plan for adaptable tiered water rates (Sowby &  
395 South, 2023). The main objective was to stay revenue neutral while promoting water  
396 conservation. Another water system pointed out this concept and stated, "it's not good if we're  
397 not charging enough for water, and we don't have enough to cover large projects. There's so  
398 many single points of failure in a system."

399 Water Systems #5 and #6 both study water supply variability and prepare climate models; Water  
400 System #4 relies on other water systems' variability analyses. It is not within the capabilities of  
401 the municipal water systems we interviewed to do complex climate modeling. It also increases in  
402 complexity with the size of the utility. One water system stated, "there is also the uncertainty that  
403 is associated with the hundreds of climate change models" and that they have to go through the  
404 range of scenarios to determine the most likely to occur; overall, it is a mitigation strategy. Water  
405 utilities appear to be overwhelmed by the complexity of climate models. It points to the need to  
406 make climate scenarios more interpretable by users for more easily identifiable actions to combat  
407 climate change.

408 Furthermore, one utility emphasized the need to track water production trends in comparison to  
409 the climate models. This can help establish the likely scenario that was predicted. These studies  
410 are completed to use on a consistent basis and act as a tool that can be referred to in the future.  
411 This further emphasizes the need to have a proactive approach in water supply planning.

412 The main difference between the definitions in literature and the interview responses was  
 413 groundwater supplies. The majority of the utilities mentioned groundwater supplies as an  
 414 important component in reliable water supply; definitions in literature focused on surface water.  
 415 Groundwater levels are a growing issue in Utah and have been at the forefront of statewide  
 416 planning practices, as seen from the interviews as well as state policy. This can be further seen  
 417 with the recent development of several groundwater management plans and water right  
 418 adjudications. There is the understanding that groundwater is often more reliable than surface  
 419 water, but not replenishable. This ideology was shared among the responses in the interviews,  
 420 showing there is a need to more properly manage groundwater so it can be a drought mitigation  
 421 tool. Utilities are working on developing groundwater coalitions in Utah, such as the North Utah  
 422 County Aquifer Council (NUCAC) and Mt. Nebo Water Agency. Our definition addresses a gap  
 423 in the literature by considering groundwater and the lack of current analysis in this field.

#### 424 *4.2.3 Interviewees' Comments on Infrastructure*

425 Of the three components of our proposed definition for reliable water supply, infrastructure  
 426 appeared to be the most consistent between the literature and interviews. It is widely understood  
 427 that infrastructure is necessary to utilize a water supply; therefore, it should be considered when  
 428 measuring the reliability. One utility summarized this concept well: “new infrastructure needs to  
 429 be added to meet the growth and demand of the system.”

430 Respondents were asked the type of sources they consider in their water supply and the  
 431 infrastructure that is commonly used within their system. Again, answers focused on surface  
 432 water and groundwater infrastructure. Common components of water systems were water  
 433 treatment plants, pump stations, pressure reducing valves (PRVs), wells, storage tanks and  
 434 reservoirs, and pipes. Several respondents suggested that the operations of those facilities is what  
 435 makes them effective, indicating the overlap between infrastructure and governance.

436 We then asked which variables or factors these utilities see impacting their infrastructure. The  
 437 main responses were age, cost, material availability, capacity, design, and the growing needs of  
 438 the system. The majority of the utilities pointed to the longstanding effects of COVID-19 on their  
 439 most recent construction projects (Sowby & Lunstad, 2021). One comment from the interviews  
 440 summarizes these issues well: “we have to both grow and renew and replace a lot of aging  
 441 infrastructure... [the system is] hitting that stage of life where it needs some significant  
 442 investments.” It has put a lot of strain on them to be able to efficiently plan projects given any  
 443 unforeseen variables, which was a theme shared with the literature. Both the municipal and water  
 444 district water systems have experienced these issues. Further, all of the water districts pointed to  
 445 the need to make their infrastructure more resilient to natural disasters. Given the size of and  
 446 resources available to the water districts, they are able to think more critically about such issues.

447 Infrastructure is an important component of water supply as it is the mechanism that delivers it to  
 448 the end users. This concept has been reviewed extensively in literature and much work has been  
 449 completed on developing methods to measure its reliability. Our definition considers the  
 450 extensive list of variables that can impact the delivery infrastructure and encourages water  
 451 systems to think critically about it.

452 *4.2.4 Interviewees' Comments on Governance*

453 Originally in the analysis, governance was categorized as “regulation.” It was believed that  
454 regulation encapsulated the legal constraints of a reliable water supply. Further research on  
455 existing definitions and responses from the interviews suggested that there was more to it than  
456 the legal component. Governance encapsulates both water resources management and regulation,  
457 as they deal with the administrative aspects of water planning.

458 Regulation was a concept that most utilities identified in their responses and was considered to  
459 have a large impact on their water supplies. These impacts were manifested from legislation and  
460 water rights. Although they were not considered a negative aspect, as one utility states, “laws are  
461 important because they allow for the organized, well-functioning use of water.” While it was  
462 widely understood that they are necessary, regulations still had an adverse impact on water  
463 supply planning. This attitude was more commonly seen in responses from the municipal water  
464 systems. It was understood that new regulations can hinder their water supply by requiring more  
465 work to be completed by an overburdened staff or by limiting what kinds of water sources are  
466 acceptable. Certain legislative examples were provided based on the utilities’ previous  
467 experiences, emphasizing that legislative requirements affect each water system differently. The  
468 water districts often did not see regulatory requirements to hinder their planning activities. This  
469 could be due to their more proactive role in the legislative process and their singular focus on  
470 water issues, both which better prepare them to navigate regulatory changes, while the municipal  
471 water systems seem to be more reactive.

472 When asked how predictable the requirements are, responses varied drastically between the  
473 municipal water systems and water districts. The municipal water systems believed regulations  
474 to be unpredictable and often difficult to interpret. The water districts pointed to their most recent  
475 efforts in being part of the policy process. One utility stated that they engage in “advising and  
476 giving input as legislation is developed so that it’s done understanding the consequences of the  
477 legislation and achieves some objective in solving a problem.” They have found that future  
478 legislation is often not as unpredictable because they are involved at the early stages of policy  
479 formulation. It is a more proactive approach to provide more input on the regulations that may  
480 impact their reliable water supply.

481 Water rights were a prevalent response from each of the utilities as there needs to be a legal basis  
482 to the water supply. For half of the utilities, by their own assessment, it was often the limiting  
483 factor in their supply, where others were constrained by the current hydrologic conditions or  
484 infrastructure capacity. This further supports our definition in the sense that there are many  
485 limiting components of a water supply; it is necessary to consider all of hydrology,  
486 infrastructure, and governance.

487 Water supply management was a common theme encountered throughout the analysis. There  
488 was a consistent rhetoric in the literature that discussed how water resources management is a  
489 rapidly developing field. This was consistent with the interview responses. All of the utilities  
490 discussed their responsibilities for providing safe, clean, and reliable water to their customers, as  
491 one utility stated, to “make sure that it’s used to its highest and best possible use.”

492 There needs to be effective governance of water sources in terms of the hydrologic conditions  
493 and the infrastructure used to transport it. Some planning practices that were discussed by the

494 utilities include regional water management, water portfolio development, and demand  
495 management. One utility explained the importance of having a diverse water supply: “we do  
496 have a diverse supply, and that helps with the reliability. If there’s some diversity of supplies,  
497 some supplies might be more vulnerable to a drought or other natural hazards than certain  
498 others.” This is a concept that will be considered in our future work on developing a method for  
499 evaluation.

## 500 **5 Conclusions**

501 Our research shows that a definition for reliable water supply needs to be an all-encompassing  
502 theory that considers numerous variables. The qualitative definition that we propose is an  
503 overlapping consideration of hydrology, infrastructure, and governance. We support our  
504 definition with evidence from literature and interviews with water utilities in Utah. It is a robust  
505 definition that allows many existing definitions to be retained and for the concept to be presented  
506 in a single figure.

507 The analysis finds extensive similarities between the literature and interviews, showing the  
508 variety of factors that can impact a water supply. Each factor identified aligns with hydrology,  
509 infrastructure, or governance in our definition. The definition attempts to fill a gap identified in  
510 the literature—the absence of a unified definition—while also meeting the planning and policy  
511 of needs for DWRe for a statewide application. Furthermore, it accounts for the variability  
512 between water systems and the impact of the decisions made by water managers on a water  
513 supply.

514 The significance of our definition for a reliable water supply is not the accuracy of any one  
515 particular analysis but the combination of the three components. This paper outlines the  
516 importance of a qualitative definition that can act as the foundation for future research that  
517 advances water planning to a more sustainable practice. Our future research identify viable  
518 policy options for water supply reporting, develop a quantitative method for measuring reliable  
519 water supply, and provide a decision matrix for a qualitative assessment of public water supplies.  
520 Incorporating these methods into planning ensures that water systems are doing some minimum  
521 level of analysis. Our definition can be used by water systems in and beyond Utah to promote  
522 more sustainable water planning.

## 523 **Acknowledgments**

524 This research was funded by the Utah Division of Drinking Water, Central Utah Water  
525 Conservancy District, Jordan Valley Water Conservancy District, and Weber Basin Water  
526 Conservancy District. The authors are also employed by the engineering firm Hansen, Allen &  
527 Luce, which serves state water agencies and water utilities.

## 528 **Open Research**

529 The interview protocol has been uploaded as Supporting Information for review purposes.

530  
531**Appendix. Review summary of existing definitions of reliable water supply**

<b>ID</b>	<b>Source</b>	<b>Definition</b>	<b>Method</b>	<b>Factors considered</b>	<b>Important concepts</b>
1	Howe et al. (1994)	None	Uses a contingent valuation survey to measure water supply reliability in three towns in Colorado. Develops the concept of what customers are willing to pay (WTP) for higher levels of reliability and what compensation they would require (willingness-to-accept, WTA) for lower levels of reliability.	Water reliability, quality, cost, impacts of a water shortage, customers input	Risk preference of consumers. Decisions made by water and public officials who don't understand the risk of water shortages. Water users feel entitled to large amounts of water.
2	Wolff (2008)	“The degree to which the system minimizes the level of service failure frequency over its design life when subject to standard loading.”	Measures a constant-reliability unit cost that adapts some concepts from a financial portfolio summary. A unit cost is calculated by dividing the average annual total yield of the option by the annual average total cost (the sum of average annual fixed plus variable costs).	Water managers define the level of reliability they would like to achieve.	There is no widely adopted definition for a reliable water supply. Critical year supply is the amount large enough to satisfy critical year demand, which is often higher than the average to allow room for variability.
3	Chung et al. (2009)	None	Uses a Bertsimas and Sim approach to balance the reliability and cost of the system. This approach lets the user modify the conservative estimate through the analysis.	Growth rates, locations, climate change, water resource availability, changing social and institutional conditions	Increasing conservatism increases reliability as well as cost. Uses robustness as a metric that looks at the water system and how it remains feasible under uncertainty.
4	Basta (2010)	None	Evaluates urban water supply reliability through an econometric analysis of water rights prices, and a case study discussion on several factors influencing urban water supply reliability, vulnerability, and resiliency.	Drought, climate change, population growth, water rights prices, beneficial use, prior appropriation, water transfers, increased water use	Development of water markets in areas with limited water supply. Difficult to use similar indicators for each city because there are different

<b>ID</b>	<b>Source</b>	<b>Definition</b>	<b>Method</b>	<b>Factors considered</b>	<b>Important concepts</b>
			Uses Tucson, Las Vegas, and Portland as case studies.		components for each city's water supply.
5	Rehring & Borchert (2011)	None	Santa Fe developed a long-range plan for water supply users. Developed and compared multiple supply portfolios to address a projected gap between supply and demand. Analyzed these varying portfolios using WaterMAPS, a water resource modeling software.	Portfolio analysis: improve reliability and sustainability, protect the environment, manage costs, ensure technical soundness, ensure acceptability, ensure timeliness	Considers government and citizens when modeling and evaluating portfolios.
6	Martínez-Rodríguez et al. (2011)	"Reliability is defined as the probability that a water supply network will satisfy the design demand"	Discusses two quantitative indices for measuring reliability and tolerance in network behavior.	Looped and branched distribution networks. The distinction between connectivity and capacity redundancy.	Reliability cannot be considered a measure of redundancy for water supply networks.
7	WaterReuse Research Foundation (2013)	"A predictable and reasonably stable target yield, without much variability in or uncertainty about how much water will be produced over a given time interval."	Evaluates customer valuation data with water reliability by estimating the economic value of drought-resistant water yield reliability. Emphasizes the portfolio theory approach and the willingness to pay (WTP) approach.	Weather, climate, emergency events, nonlocal political and institutional factors, energy availability, cost, technology performance, water quality, and delivery infrastructure	Benefits different sectors obtain with reliable water supply, local water generation, importation of water, water reclamation
8	CDM Smith, Inc. (2015)	"Generally defined in terms of a LOS goal, which is a	Attempts to quantify the water supply reliability needs of the BAWSCA member agencies through 2040 and identifies the water supply management	Treatment and delivery mechanisms, policy decisions, hydrologic conditions, regulatory	Partnership development, water shortage allocation plan, assessing costs to meet varying levels of

<b>ID</b>	<b>Source</b>	<b>Definition</b>	<b>Method</b>	<b>Factors considered</b>	<b>Important concepts</b>
		measure of the quality and quantity of services provided to meet a community's needs and expectations"	projects and/or programs that could be developed to meet those needs. This is based on a quantitative and qualitative weighted grading process for each project.	actions, system capacity constraints, climate change, economy	reliability, large economic impacts are given for supply shortfalls.
9	Ahmad et al. (2016)	None	Evaluates the impact of climate change on the Colorado River with various global climate models given different scenarios and the potential impact on water supply.	Climate change, demand management policies, growing populations, indoor and outdoor conservation, water pricing	Change in climate decreases water supply reliability.
10	Butler et al. (2016)	"The degree to which the system minimizes the level of service failure frequency over its design life when subject to standard loading."	Develops a framework that uses reliability, resilience, and sustainability and how threats, systems, impacts, and consequences allow for this model to be made applicable in any situation. Relationships are developed between each part of the framework including mitigation, adaptation, coping, and learning.	climate change, urbanization, asset deterioration, limited resources, tightening regulation, and long-term social, environmental, social, and economic consequences	Connectivity, system adaptability, threat identification
11	Gheisi et al. (2016)	"The ability of the system to accomplish its mission during a specific time interval at various operation conditions."	Categorizes reliability into three categories: mechanical, hydraulic, and water quality. It measures risks in terms of pipe failures and pipe failure combinations.	Probability of pipe failure, pipe failure combinations, natural disasters	Reliability based on water quality failure
12	Goharian et	None	Develops a cumulative distribution	Reliability, resiliency,	Making decisions in

<b>ID</b>	<b>Source</b>	<b>Definition</b>	<b>Method</b>	<b>Factors considered</b>	<b>Important concepts</b>
	al. (2017)		function (CDS) and derives an index Water System Performance Index (WSPI) to measure the magnitude and frequency of a failure in a water system. This was tested on two reservoirs for the Salt Lake City Department of Public Utilities.	vulnerability, operational management	multicriteria analysis is difficult as different systems have different preferences.
13	Zeraebruk et al (2017)	“The percentage of time that the water supply system is able to meet the full demand.”	Measures a water balance based on modeling the safe yield and corresponding reliability of reservoirs. Models this water balance using SWAT (Soil and Water Assessment Tool). They used the results from the model to assess the existing water supply situation and challenges in the future.	Water demand, effective water governance, management, reducing leakage losses, population growth, economic growth, climate change	Safe yield, which depends on storage and hydrologic characteristics of the source.
14	CDM Smith, Inc. (2018)	None	Study for Municipal Water District of Orange County. Phase 1 evaluated initial supply gap; Phase 2 developed regional water resource portfolios. Uses Water Evaluation and Planning (WEAP) tool for many scenarios.	Climate change, demand projections, water use restrictions, weather factors	Water gap, adaptive management
15	Erfani et al. (2018)	None	Focuses on using a least-cost scheduling approach for water infrastructure investment planning. with Real Options Analysis (RO).	Demand reduction policies, climate change	Capacity expansion problem, robust decision making, deployable output
16	Daniel B. Stephens & Associates, Inc. (2018)	None	A long-range water supply plan for Los Alamos that looked at providing a sustainable water supply for the next 40 years based on available supply, water quality, and water rights.	Aquifer depletion, contamination, water rights administration, senior water rights, water demand, population projections, climate change, drought, and	Active water resource management, water audit software, reconciliation of supply with demand, water conservation

<b>ID</b>	<b>Source</b>	<b>Definition</b>	<b>Method</b>	<b>Factors considered</b>	<b>Important concepts</b>
				change in precipitation	
17	Ren et al (2019)	None	Develops a framework that evaluates the performance of a water supply system considering the encounter between different water sources. Uses a simulated annealing algorithm and fragment method. Performance is measured with reliability, resilience, and vulnerability.	Future water demand, supply growth, decision makers' preferences, system structure, incomplete input information	Weak predictability of input information is one of the biggest challenges when looking for applications of water operation models. Uncertainties increase with more resource inputs.
18	Escriva-Bou et al. (2020)	None	Evaluates each system's water accounting practices and identify important concepts. It looks at institutional and legal frameworks, how water use is quantified, and how water decisions are made based on regulatory and physical constraints.	Water accounting, physical constraints, modeling, water use	Water assets, water liabilities, information sharing, establishing standards, centralized information management systems
19	Delta Independent Science Board (2021)	"Better matching the state's demands for reasonable and beneficial uses of water to the available supply."	Study on the Sacramento-San Joaquin Delta water supply. The Board identifies the importance of reliability, conducts an analysis of water supply reliability, and analyzes management and policy. Builds upon research on other water systems, academic articles, and industry surveys.	Economics, social impacts, public health, drought, natural catastrophes, sub-optimal system management, portfolio management, applicability, water resource modeling.	Unreproducible analysis with no testing, adaptive management, equity of regional water management among diverse entities

533 **References**

- 534 Abbott, B.W., Baxter, B.K., Busche, K., de Freitas, L., Frei, R., Gomez, T., & et al., (2023).  
 535 *Emergency Measures Needed to Rescue Great Salt Lake from Ongoing Collapse*.  
 536 Brigham Young University, Provo, UT. <https://gsl.byu.edu/>
- 537 Ahmad, S. (2016). Managing Water Demands for a Rapidly Growing City in Semi-Arid  
 538 Environment Study of Las Vegas, Nevada. *International Journal of Water Resources and*  
 539 *Arid Environment*, 5(1), 35-42.
- 540 Basta, E. (2010). *Urban Water Supply Reliability and Climate Change* (Master's thesis).  
 541 Retrieved from Agricultural & Resource Economics.  
 542 (<https://economics.arizona.edu/urban-water-supply-reliability-and-climate-change>).  
 543 Tucson, Arizona: University of Arizona.
- 544 Butler, D., Ward, S., Sweetapple, C., Astaraie-Imani, M., Diao, K., Farmani, R., & Fu, G.  
 545 (2017). Reliable, resilient and sustainable water management: the Safe & SuRe approach.  
 546 *Global Challenges*, 1(1), 63-77. <https://doi.org/10.1002/gch2.1010>
- 547 CDM Smith, Inc. (2015). *Long-Term Reliable Water Supply Strategy*. San Francisco, CA.  
 548 CDM Smith, Inc. (2018). *2018 Orange County Water Reliability Study*. Orange County, CA.
- 549 Chung, G., Lansley, K., & Bayraksan, G. (2009). Reliable water supply system design under  
 550 uncertainty. *Environmental Modelling & Software*, 24(4), 449-462.  
 551 <https://doi.org/10.1016/j.envsoft.2008.08.007>
- 552 Daniel B. Stephens & Associates, Inc. (2018). *Long-Range Water Supply Plan Los Alamos*  
 553 *County*. Albuquerque, NM.
- 554 Delta Independent Science Board. (2021). *Review of Water Supply Reliability Estimation Related*  
 555 *to the Sacramento-San Joaquin Delta*. Sacramento, CA.
- 556 DWRe (Utah Division of Water Resources). (2021). *Utah Water Resources Plan 2021*. Salt Lake  
 557 City, UT
- 558 DWRe (Utah Division of Water Resources). (2022). *White Paper on Utah Municipal and*  
 559 *Industrial Water Use*. Salt Lake City, UT.
- 560 Erfani, T., Pachos, K., & Harou, J. J. (2018). Real-Options Water Supply Planning: Multistage  
 561 Scenario Trees for Adaptive and Flexible Capacity Expansion Under Probabilistic  
 562 Climate Change Uncertainty. *Water Resources Research*, 54(7), 5069-5087.  
 563 <https://doi.org/10.1029/2017wr021803>
- 564 Escriva-Bou, A., McCann, H., Hanak, E., Lund, J., Gray, B., Blanco, E., Jezdimirovic, J.,  
 565 Magnuson-Skeels, B., & Tweet, A. (2020). Water Accounting in Western US, Australia,  
 566 and Spain: Comparative Analysis. *Journal of Water Resources Planning and*  
 567 *Management*, 146(3). [https://doi.org/10.1061/\(asce\)wr.1943-5452.0001157](https://doi.org/10.1061/(asce)wr.1943-5452.0001157)
- 568 Galletta, A., (2013). *Mastering the semi-structured interview and beyond: From research design*  
 569 *to analysis and publication* (Vol. 18). NYU press.
- 570 Gheisi, A., Forsyth, M., & Naser, G. (2016). Water Distribution Systems Reliability: A Review  
 571 of Research Literature. *Journal of Water Resources Planning and Management*, 142(11).  
 572 [https://doi.org/10.1061/\(asce\)wr.1943-5452.0000690](https://doi.org/10.1061/(asce)wr.1943-5452.0000690)
- 573 Goharian, E., Burian, S. J., & Karamouz, M. (2018). Using Joint Probability Distribution of  
 574 Reliability and Vulnerability to Develop a Water System Performance Index. *Journal of*  
 575 *Water Resources Planning and Management*, 144(2).  
 576 [https://doi.org/10.1061/\(asce\)wr.1943-5452.0000869](https://doi.org/10.1061/(asce)wr.1943-5452.0000869)

- 577 Haider, H., Sadiq, R., & Tesfamariam, S. (2013). Performance indicators for small- and medium-  
578 sized water supply systems: a review. *Environmental Review*, 1-40.  
579 <https://doi.org/10.1139/er-2013-0013>
- 580 (HAL & BC&A) Hansen, Allen & Luce and Bowen Collins & Associates. 2019. *Utah's*  
581 *Regional M&I Water Conservation Goals*. South Jordan, UT.
- 582 Howe, C. W., Smith, M. G., Bennett, L., Brendecke, C. M., Flack, J. E., Hamm, R. M., Mann,  
583 R., Rozaklis, L., & Wunderlich, K. (1994). The Value of Water Supply Reliability in  
584 Urban Water Systems. *Journal of Environmental Economics and Management*, 26(1), 19-  
585 30. <https://doi.org/10.1006/jeem.1994.1002>
- 586 Longhurst, R., (2003). Semi-structured interviews and focus groups. *Key methods in geography*,  
587 3(2), pp.143-156
- 588 Martínez-Rodríguez, J. B., Montalvo, I., Izquierdo, J., & Pérez-García, R. (2011). Reliability and  
589 Tolerance Comparison in Water Supply Networks. *Water Resources Management*, 25(5),  
590 1437-1448. <https://doi.org/10.1007/s11269-010-9753-2>
- 591 McFarlane, K., & Harris, L. M. (2018). Small systems, big challenges: review of small drinking  
592 water system governance. *Environmental Reviews*, 378-395.  
593 <https://doi.org/10.1139/er-2018-0033>
- 594 OLAG (Office of the Legislative Auditor General (Utah)). (2015). *A Performance Audit of*  
595 *Projection of Utah's Water Needs (Report #2015-01)*. Salt Lake City, UT.
- 596 Rehring, J., & Borchert, C. (2011). Optimize Sustainable, Reliable Water Supplies. *Opflow*,  
597 37(1), 20-22. <http://www.jstor.org/stable/opflow.37.1.20>
- 598 Ren, K., Huang, S., Huang, Q., Wang, H., Leng, G., Fang, W., & Li, P. (2020). Assessing the  
599 reliability, resilience and vulnerability of water supply system under multiple uncertain  
600 sources. *Journal of Cleaner Production*, 252.  
601 <https://doi.org/10.1016/j.jclepro.2019.119806>
- 602 Sowby, R.B., & Lunstad, N.T. (2021). Considerations for Studying the Impacts of COVID-19  
603 and Other Complex Hazards on Drinking Water Systems. *Journal of Infrastructure*  
604 *Systems*, 27(4). [https://doi.org/10.1061/\(ASCE\)IS.1943-555X.00006](https://doi.org/10.1061/(ASCE)IS.1943-555X.00006)
- 605 Sowby, R.B., & South, A.J. (2023). Innovative water rates as a policy tool for drought response:  
606 Two case studies from Utah, USA. *Utilities Policy*, 82, 101570.  
607 <https://doi.org/10.1016/j.jup.2023.101570>
- 608 WaterReuse Research Foundation. (2009). *The Value of Water Supply Reliability in the*  
609 *Residential Sector*. Alexandria, VA.
- 610 Wheeler, K.G., Udall, B., Wang, J., Kuhn, E., Salehabadi, H., & Schmidt, J.C. (2022). What will  
611 it take to stabilize the Colorado River? *Science*, 377, 373-375.  
612 <https://www.science.org/doi/10.1126/science.abo4452>
- 613 Wolff, G. (2008). Calculating Constant-Reliability Water Supply Unit Costs. *Water Policy*,  
614 10(1), 95-104. <https://doi.org/https://doi.org/10.2166/wp.2007.032>
- 615 Zeraebruk, K. N., Mayabi, A. O., & Gathenya, J. M. (2017). Assessment of Water Resources  
616 and Analysis of Safe Yield and Reliability of Surface Water Reservoirs of Asmara  
617 Water Supply System. *Environment and Natural Resources Research*, 7(1).  
618 <https://doi.org/10.5539/enrr.v7n1p45>