

1 BRIEF TRAINING IN PSYCHOLOGICAL ASSESSMENT AND INTERVENTION
2 SKILLS FOR CRITICAL CARE HEALTHCARE PROFESSIONALS: A MIXED
3 METHODS EVALUATION
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6 Running title: Psychological Skills Training in Critical Care
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43 **Abstract**

44 **Rationale, Aims, and Objectives:** The risk of mental health problems during the coronavirus
45 pandemic is greater for critical care patients, and has led to demand for services to provide
46 effective training in psychological skills to healthcare professionals (HCPs) to enable a
47 timely, service-wide response. A one-day psychological skills training workshop was
48 developed to build critical care HCPs confidence in screening for psychological distress and
49 delivering Cognitive-Behavioural Therapy (CBT) low-intensity psychological interventions.
50 This study aimed to (1) examine whether the training package improved HCPs confidence in
51 assessing and managing symptoms of depression, anxiety, post-traumatic stress disorder and
52 delirium among critical care patients, and (2) explore how HCPs implemented learned skills
53 in practice.

54 **Method:** A mixed methods design was used. Self-reported pre and post training
55 questionnaires examined participant confidence in delivering psychological assessments and
56 interventions to patients. A paired-sample t-test and Wilcoxon tests examined differences
57 between pre and post scores. Participants were invited to a semi-structured interview one year
58 after attending the training day. Qualitative data were thematically analysed to explore how
59 practitioners implemented learning into clinical practice.

60 **Results:** Most participants (55 of 58) completed pre and post questionnaires. There was a
61 significant improvement in participants' confidence to assess and manage symptoms of
62 psychological distress using brief CBT skills. Four participants were interviewed at follow-up
63 and four themes emerged from analysis: 'facilitating psychologically-informed conversations
64 with patients'; 'recognising the benefits of using standardised questionnaires'; 'facilitating
65 implementation with pre-existing skills and experience'; and 'barriers to implementation'.

66 **Conclusion:** The training workshop significantly improved confidence in delivering
67 psychological support with a large effect size. This validates and generalises results from
68 previous studies using similar training in cancer care. Integrating pre-existing skills and
69 knowledge whilst acknowledging and managing HCPs anxieties may help to further boost
70 their confidence in using psychological skills while maintaining rapport with patients.

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72 **Keywords:** Critical care, psychological skills, anxiety, depression, delirium, PTSD

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80 **1. Introduction**

81 Each year, more than 170,000 patients are admitted to adult critical care units (ACCU) within
82 the NHS in the UK.¹ ACCUs can be particularly stressful environments for patients² and
83 healthcare professionals (HCPs).³ For example, 45-80% of critical care patients may
84 experience acute stress manifested as panic, depression, anger, hallucinations and delusions.⁴
85 Additionally, up to 50% of patients may experience symptoms of post-traumatic stress
86 disorder (PTSD; e.g. nightmares, flashbacks and intrusive memories), following ACCU
87 admission.⁵ Current guidelines recommend that evidence-based interventions are used to
88 address physical *and* psychological needs from the point of admission, to discharge, and
89 community care.^{8,9} This is partly because high stress can contribute to poorer psychological
90 outcomes after discharge from critical care.^{6,7} It is therefore important that ACCU providers
91 account for psychological distress when structuring care pathways to improve coping and
92 minimise the impact of long-term physical and mental health conditions.

93 The NHS Guidelines (2009)⁸ for working in critical care recommend that all HCPs should be
94 able to assess and manage psychological difficulties throughout the patient's care pathway.
95 The proportion of critical care services in the UK assessing for mental health needs at present
96 remains undetermined, however, a previous UK-based survey identified that only 28 out of
97 78 ACCUs used psychological assessment tools (e.g., Hospital Anxiety and Depression
98 Scale¹⁰) to determine a patients' emotional wellbeing¹¹; this may indicate an important gap
99 between national guidelines and clinical practice.

100 Critical care HCPs have one of the highest rates of burnout syndrome (>50%)¹² across all
101 healthcare specialties, partly due to the stress of the work environment. Contributing factors
102 include high patient morbidity, mortality, regular exposure to patients experiencing traumatic
103 symptoms¹³, and little confidence in managing patients' symptoms of psychological distress
104 (e.g., delirium¹⁴). Recent research recommends that interventions designed to manage HCPs
105 burnout is timely¹⁵ which includes training workshops to improve their confidence in
106 managing patient distress. In 2015, a national gap analysis was carried out across all adult
107 critical care networks in which ACCUs appraised themselves against specified standards.¹⁶
108 Access to clinical psychology was a gap identified nationally in all units, highlighting a
109 serious potential deficit in the support for emotional recovery in critical care patients.

110 Under the current COVID-19 pandemic, ACCUs are likely to be providing care for COVID-
111 19 patients over several months. Symptoms of psychological problems (e.g. anxiety, PTSD,
112 delirium) can worsen as a result of COVID-19, both as an inpatient and at follow-up after
113 discharge¹⁷; this is likely to increase the length of patient recovery and could increase work
114 pressures upon HCPs and foster a more stressful environment for patients. National guidance
115 recommends that COVID-19 patients are assessed for mental health difficulties (and
116 cognitive impairments) ideally before and after discharge.¹⁸ To date, there are no UK-based
117 critical care studies focusing upon improving HCPs confidence to assess and manage patient
118 symptoms of psychological distress. However, research in other areas of physical health (e.g.,
119 oncology), indicates that brief psychological skills training programmes can significantly
120 improve HCPs confidence in dealing with psychological distress in patients^{19,20}, and that

121 increased confidence can be maintained over a 6-month follow-up period.²⁰ Offering a brief
122 and effective way to upskill the ACCU workforce to assess and intervene with patients'
123 mental health is therefore essential and timely, particularly in the wake of the COVID-19
124 crisis.

125 This study aimed to assess whether a one-day training workshop significantly improved
126 critical care HCPs confidence in screening for psychological distress and delivering low
127 intensity psychological interventions to critically ill patients across any stage of their
128 recovery. The study also aimed to explore how HCPs implemented the training into clinical
129 practice.

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131 **1. Method and Materials**

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134 **1.1. Design**

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136 A mixed methods design was used to achieve the study objectives, which were to: (1)
137 statistically examine changes to HCPs confidence (in the knowledge and skills of
138 psychological assessment and intervention) after attending a training course and (2) explore
139 how HCPs implemented psychological knowledge and skills gained from the training into
140 clinical practice, if at all. In order to address the findings from the national 'gap analysis'
141 locally, a focused training package was developed by a clinical psychology service within an
142 acute hospital in the East Midlands, UK. This package was originally designed for cancer
143 care HCPs but was adapted to include management of symptoms specific to critical care
144 settings such as delirium. The training course was delivered to critical care HCPs across the
145 East Midlands Critical Care Network (EMCCN; comprising of five NHS Trusts) as a one-day
146 workshop. Participants were taught the use of brief cognitive behavioural therapy (CBT)
147 interventions with the aim of supporting patients' emotional needs.

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149 **1.2. Participants**

150 All HCPs working within the EMCCN were invited to attend one of four training workshops
151 between August and November 2016. Of the 58 participants, 55 consented to include their
152 anonymised data in the quantitative analysis. Of these, four participants consented to include
153 their anonymised interview data in the qualitative analysis. Participants were all qualified
154 HCPs, predominantly critical care nurses and unit leaders working within acute hospital care.

155 **1.3. Assessment**

156 Participants' confidence in the use of psychological assessment and intervention skills was
157 assessed using visual analogue scales (1 to 10) for 12 questions about key domains taught. A
158 score of 1 on the scale was described as "not at all confident" and a score of 10 was described
159 as "very confident" (see Table 2 for all questions; e.g. "How confident do you feel in
160 recognising and managing the symptoms of delirium?"). Participants were invited to
161 complete the same questionnaire directly after the workshop ended. The questionnaire asked

162 about participant confidence in recognition and assessment of depression, anxiety, PTSD and
163 delirium symptoms; management of suicide risk; psychoeducation about anxiety, depression,
164 PTSD and delirium; alongside use of problem-solving, goal-setting, behavioural activation,
165 distraction, relaxation, pain management and grounding techniques. The questionnaire also
166 asked how confident participants felt about explaining PTSD symptoms to patients and
167 carers/family members.
168

169 Participants' qualitative experiences were gained through 60 minute face-to-face semi-
170 structured interviews 12 months after attending the workshop (and the clinical supervision
171 sessions). They were conducted by a trainee clinical psychologist who was independent of
172 training delivery. The interview explored what had changed in clinical practice for
173 participants since attending the workshop; what they had found helpful or unhelpful about the
174 training; and whether they had noticed any changes in their relationships with patients since
175 implementing psychological skills.
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177 **1.4. Procedure** 178

179 The workshops were facilitated by the same Clinical Psychologists across the four events (SB
180 and JL). Both trainers worked within acute physical healthcare and had previous experience
181 of delivering training packages to HCPs within acute hospitals. Data from the questionnaires
182 and interviews were collected and analysed by an independent placement student (CM). The
183 workshop ran from 9am until 5pm with three breaks through the day. Post-training
184 confidence questionnaires were collated at the end of the workshop. Scores on both
185 questionnaires were compared for each participant on each item, and qualitative data was
186 thematically analysed.
187

188 **1.5.Intervention: One-day Workshop**

189 The workshop adapted training materials from a previously developed and positively
190 evaluated psychological skills training programme for hospital HCPs in cancer services.²⁰
191 The programme was subsequently condensed from four sessions to a one-day workshop that
192 was also found to significantly improve HCPs confidence in managing psychological distress
193 among cancer patients.¹⁹ The current workshop was adapted by incorporating content tailored
194 to critical care, which included assessing and managing symptoms of PTSD, delirium and
195 pain.

196 **1.5.1. Training Objectives.**

197 The workshop objectives were aligned with the Guidelines for Provision of Intensive Care
198 Services²¹ which highlight the need for increased knowledge, understanding and competency
199 for critical care team members in psychological reactions to critical illness such as distress,
200 agitation, delusions and hallucinations. The workshop was therefore designed to build HCPs
201 confidence by (1) educating them about the types of psychological problems observed in
202 critical care patients and using standardised assessments for symptoms, and (2) training HCPs
203 to use low intensity psychological interventions based upon CBT to support management of
204 patient distress.

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1.5.2. Training Structure.

The training day was split into two components. The first half of the day involved teaching skills for assessing symptoms of depression, anxiety, PTSD and delirium. The second half of the day was spent teaching psychological intervention skills to address these targeted symptoms.

1.5.3. Psychological Assessment Skills.

The workshop provided literature on the prevalence and nature of psychological distress amongst critical care patients. National recommendations for assessment of psychological difficulties were discussed. Brief screening methods and tools were presented, including assessment of anxiety, depression, PTSD, delirium and suicide risk. Central to the training approach was teaching attendees to use formal validated assessments in a therapeutic manner (e.g., Hospital Anxiety and Depression Scale)¹⁰ as well as recommended tools for assessing delirium (Confusion Assessment Method for Critical Care Units)⁸, psychological distress (Critical Care Psychological Assessment Tool ‘IPAT’)²² and PTSD (Post-Traumatic Stress Symptoms-14 ‘PTSS-14’)²³ specifically within ACCU settings. Another key component of the training method involved attendees initially observing role-plays of clinical skills and then practicing the skills themselves with feedback. This included suicide risk assessment, therapeutic use of scaling tools and therapeutic use of “the stress bottle” metaphor to summarise assessment information and normalise symptoms of distress.²⁴ They were then asked to use a deliberate practice model to role-play the skills during the workshop, by attempting the specified skill then receiving feedback from a peer-observer to refine future practice attempts.

1.5.4. Psychological Intervention Skills.

The core interventions centred around CBT techniques, which are recommended for the management of anxiety, depression and PTSD^{25, 26}. Current evidence suggests that CBT interventions can be effective when delivered by trained non-experts in psychotherapy (e.g. acute care clinic nurses) to patients in physical and mental healthcare settings.^{27, 28} The workshop included ‘action-orientated’ skills (e.g., problem solving, goal-setting, activity scheduling and distraction) and ‘relaxation orientated’ skills (e.g., guided imagery, grounding exercises and relaxed breathing). Pain management strategies were also included which involved a biopsychosocial approach to understanding and managing pain.²⁹ Specific time was allocated to practice using these interventions during the workshop to help apply them to both in-patient and out-patient critical care settings, as deemed appropriate.

249 **2. Method of Analysis**

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251 **2.1. Quantitative Data**

252 In order to determine whether there was a significant difference in confidence levels before
253 and after attending the course, a paired-sample t-test was carried out on the average pre and
254 post confidence scores (which met all the assumptions for parametric testing). Cohen's *d* was
255 calculated for average confidence change to give an indication of the training effect size.³⁰
256 Scores for individual assessment items were not normally distributed so Wilcoxon tests were
257 therefore conducted to determine if there was a significant difference in confidence in each of
258 the individual skills before and after attending training. Additionally, a nonparametric effect
259 size r^{30} was calculated for individual confidence changes on each item.

260 **2.2. Qualitative Data**

261 Interview data were thematically analysed by a primary analyst (CM). This followed Braun
262 and Clark's (2006)³¹ process of data familiarisation, coding data, grouping similar codes into
263 sub-themes and subsequent overarching themes. The process was repeated with a sample of
264 the data by a secondary analyst (SB), as an independent audit of the analysis. Feedback from
265 the secondary analyst was integrated into the final thematic structure.
266

267 **2.3. Ethics Approval**

268 Approval was obtained from the participating NHS Trust's Information Governance
269 Department prior to commencing data collection. As a service evaluation using routinely
270 collected data, ethical approval was not required.

271 **3. Results**

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273 **3.1. Participant Characteristics**

274 Professional backgrounds were available for 55 of the 58 participants working within ACCU
275 which included: 26 Nurses, 13 Unit Leaders, 4 Consultant Medical Doctors, 3
276 Physiotherapists, 3 Critical Care Outreach Practitioners, 2 Clinical Nurse Educators, 1 Junior
277 Doctor, 1 Nurse Consultant, 1 Pharmacist and 1 Dietician. There were 20 spaces available for
278 each study day, the number of participants on each day ranged from 14 to 19.

279 **3.2. Pre-Post Training Confidence**

280 Descriptive statistics indicated a consistent pattern of higher confidence post-training versus
281 pre-training. This was observed across all 12 individual skills, as well as in the overall
282 average confidence scores (see Tables 1 and 2). A paired-samples t-test showed a significant
283 improvement in the average confidence scores from pre-training ($M = 4.86$, $SD = 1.16$) to
284 post-training ($M = 7.56$, $SD = 0.83$); $t(54)=18.43$, $p < .001$. The effect size was very large
285 ($d=2.48$), suggesting greatly increased participant confidence after the intervention (see Table
286 1).

287 Wilcoxon tests demonstrated there were also significant improvements in the post confidence
288 scores for each of the 12 individual skills, with a large effect-size across all items apart from
289 ‘problem-solving’ ($r=0.29$; small effect; Table 2).

290 **3.3. Thematic Analysis of Participant Interviews**

291 Semi-structured interviews were conducted with four participants who attended the training.
292 This included, two Physiotherapists, a Nurse Consultant and a Critical Care Outreach Nurse
293 from two of the five trusts. The themes complemented the quantitative findings with
294 participants elaborating upon how they utilised their learning from the workshop in clinical
295 practice. The four themes were: ‘Facilitating psychologically informed conversations with
296 patients’, ‘recognising the benefits of using standardised questionnaires’, ‘facilitating
297 implementation with pre-existing skills and experience’ and ‘barriers to implementation’.

298 **3.3.1. Facilitating psychologically informed conversations with patients.**

299 All participants felt more confident to have psychologically-informed conversations with
300 patients because they were able to draw upon “evidence-based” knowledge and skills from
301 the workshop. Participant 1 described this as a potential reason for her increased confidence,
302 and contrasted this to previous experiences where the use of clinical interventions had been
303 grounded in observations, and anecdotal experiences of patients:

304 *“I think before, we were saying lots of things to patients like, that’s absolutely normal to have*
305 *those memories or feelings or thoughts. We know it’s normal because all patients come in*
306 *and tell us the same thing... But we didn’t really have anything to kind of base it on, in terms*
307 *of actually, psychologically, should you be feeling like that, is that normal? So it is giving us,*
308 *I guess, the confidence to know that what we’re saying is the right thing to say as*
309 *well.”*[Participant 1]

310 Three participants described having a broader awareness of the symptoms of psychological
311 distress (e.g. anxiety) and related evidence-based interventions (e.g. relaxation techniques).
312 This enabled them to feel more confident to initiate conversations with patients about their
313 emotional wellbeing. Specifically, participants felt more attuned to the language used when
314 broaching topics about psychological distress:

315 *“It makes me feel more confident in the way that I can approach the subject and speak to*
316 *them, in terms of the terminology really. So, it’s given me that confidence to approach the*
317 *subject and start the conversation.”* [Participant 4]

318 Furthermore, all participants described how they had greater confidence to explore more
319 challenging conversations with patients such as risk of suicide or self-harm because they felt
320 able to draw upon evidence-based risk assessments:

321 *“Now, I feel more confident that actually, I’m not going to ask them the questions and then*
322 *be like, oh OK, see you later, I don’t know what to do with that information. I know that if*
323 *I’m asking a question, I’m going to be able to help them through it and I feel like I’ve got the*
324 *evidence-based tools to assess and get them the aftercare.”* [Participant 2]

325 3.3.2. Recognising the benefits of using standardised questionnaires

326 Two participants expressed that using questionnaires for assessing psychological distress (e.g.
327 IPAT, PTSS-14) provided them with structured methods to assess for symptoms in line with
328 NICE guidance.⁸ In turn, this helped to validate participants' existing knowledge and improve
329 their efficiency within consultations with patients:

330 *"Now we've got tools with very structured questions, that will give us scores that will lead to*
331 *an answer. And actually, completing that tool takes less time than having those*
332 *conversations would have taken... I've got something that's going to help me kind of identify*
333 *what your main problems are, I'm going to ask you some questions. But they still are the*
334 *questions that I probably would have asked you anyway, it's just in a more formal*
335 *structure."*[Participant 2]

336 One participant also reported that using questionnaires offered an evaluative component,
337 which helped to provide a focus within future appointments, rather than a "blank canvas":

338 *"When they come back to the second appointment, I'm not kind of thinking, well what am I*
339 *going to do with this patient? Because the last time they came I didn't know really what to*
340 *do with them. So, you do feel a bit more like you've got outcome measures to use, you've got*
341 *tools to use and you've got a plan going forward. So, it's not all just, hope that when they*
342 *come back in the next session that they're going to be better than they were before."*
343 [Participant 1]

344 It was also reported that the questionnaires enabled participants to provide evidence of
345 patients' psychological distress to communicate with external agencies. Participants felt they
346 could quantify patients' psychological distress and that this was useful for justifying a referral
347 into another service. Participant 3 described that the standardised scores were also important
348 to help other HCPs understand the level of patient distress:

349 *"I wrote the letter to the GP by hand, copied it, took it with the notes to A&E, gave it in at*
350 *A&E to make sure that it wasn't just the patient saying it, I wanted them to see the scoring*
351 *tools, I wanted them to see what I'd found and I wanted them to take this patient seriously."*
352 [Participant 3]

353 4.3.3. Facilitating implementation with pre-existing skills and experience

354 All participants expressed that the skills learnt from the workshop complemented pre-existing
355 therapeutic skills such as empathy and the ability to build rapport. Participant 3 described the
356 way such transferable skills can complement implementation of skills:

357 *"The tools are brilliant... I feel confident to use them because I've got some other skills that*
358 *are transferable and would apply... In terms of the learning, I think if you've already got*
359 *some transferable skills, that will, obviously, affect how you use the tools."*

360 One participant particularly described how the rapport they build with patients through
361 frequent and consistent contact as part of their role meant that patients were more receptive to

362 interventions. They expressed this as an important facilitator in the implementation of skills
363 learnt from the workshop:

364 *“I think, as a physio, they tend to talk to us a little bit more anyway because we spend more*
365 *time with them... The doctors kind of have that snapshot of time and they’re off again.*
366 *Whereas, with us, we’re getting them up and we have time... So, I think it engages the*
367 *patients a little bit more and they’re more engaged with us and more engaged with the*
368 *therapy.” [Participant 2]*

369 **4.3.4. Barriers to implementation**

370 Three participants reported that a “lack of autonomy” was an actual or anticipated barrier to
371 implementation of the skills learned. They described that their autonomy may have been
372 restricted by issues within service delivery (e.g. inability to offer follow up clinics).
373 Participants felt therefore that having little time with patients was often a barrier to utilising
374 the psychological knowledge and skills learnt from the workshop:

375 *“In an autonomous clinic we can decide to do, you know... We’ve been trained, we can do it,*
376 *so we do it... If you’ve got people, who... their ability to act may be somewhat more*
377 *restricted... With service improvement projects, even the simplest thing can sometimes take a*
378 *long time to get things off the ground.” [Participant 3]*

379 Additionally, having limited time and/or flexibility to incorporate the skills into clinical
380 practice was also perceived as a barrier to implementation:

381 *“You do kind of think, where am I going to squeeze that in, in all the time, you know, because*
382 *we never have enough time anyway and we always spend too long with patients.” [Participant*
383 *1]*

384 Two participants also described that their own anxieties of “not being able to help” patients
385 were often a barrier to implementing skills from the workshop. Some were able to challenge
386 these impeding thoughts to learn that they were able to use tools appropriately to help their
387 patients:

388 *“On the training day I thought... I’m not going to bother trying to do that. But actually, you*
389 *give it a go and then use it with a few patients and they do really benefit from it, it doesn’t go*
390 *the way you think.” [Participant 2]*

391 **4. Discussion**

392 This study is one of the first to use a mixed methods approach to explore the impact of a one-
393 day psychological skills training workshop upon HCPs confidence to provide
394 psychologically-informed care within ACCU. The findings suggest that the workshop
395 significantly improved HCPs confidence across all targeted domains with a large effect size.

396 The thematic analysis shed further light upon how HCPs implemented their learning, and
397 possible factors that contributed towards improved confidence. This included using evidence-
398 based psychological resources to draw upon when facilitating conversations with patients

399 about their emotional wellbeing. Interviews also indicated that using standardised
400 questionnaires can help structure assessments of psychological distress, be used as an
401 evaluative measure, and can offer clarity when considering options for signposting patients to
402 appropriate services. Lastly, HCPs used pre-existing clinical skills and experience such as
403 rapport building to further boost their confidence in using psychological resources with
404 patients. The qualitative findings also highlighted barriers to implementing psychological
405 knowledge and skills from the workshop. This included a lack of autonomy within the service
406 and limited time/flexibility. Some HCPs also identified their own anxieties as a barrier to
407 using new skills in clinical practice, which suggests that building confidence through training
408 might play an important role in implementation of psychological skills in critical care.

409 The quantitative findings were similar to the confidence increases achieved by an established
410 four-day training programme²⁰ and one-day training programme within cancer care.¹⁹ This
411 suggests that the content from these programmes could be successfully adapted rapidly and
412 recommended for HCPs during and after COVID-19. This study can be seen as an initial
413 evaluation of the training method described for critical care HCPs due to the small sample
414 size. Despite this, the results were consistent across training domains and consistent with
415 results from similar training in larger samples. This study did not account for the role that
416 post training support can play in embedding psychological skills into practice for HCPs
417 within ACCU. A further limitation of this evaluation included the use of questionnaires,
418 which may have predisposed HCPs to give socially desirable responses when rating their
419 confidence. The study would also have benefitted from collating specific participant
420 demographics to see whether certain groups of HCPs find it easier to apply their learning into
421 clinical practice. It is also unknown whether improved HCPs confidence was maintained at
422 six-month or 12-month follow up, which could have helped to understand the sustainability
423 of skills learned from the training day.

424

425 **5. Recommendations**

426 Following the impact of COVID-19, it is likely that there will be an increase in critical care
427 patients experiencing psychological distress and a demand for rapid training for critical care
428 HCPs. This study provides initial evidence of a potentially effective brief intervention to
429 improve psychologically-informed care. Applying the findings from this study supports the
430 premise that improving HCPs psychological knowledge and skills may be vital for
431 addressing the psychological needs of critically ill patients, and potentially reducing
432 practitioner burnout, during unprecedented times. Future research could offer a range of
433 modes of delivering the training package (e.g. face-to-face or video-link). This could also
434 include online video-based resources as a source of complementary or additional skills
435 training. Future research should also measure material changes to clinical practice made by
436 training attendees, to clarify whether improvements in confidence translate to changes in
437 practice. Future training packages could include strategies for maintaining psychological
438 safety for HCPs and patients³² and include examples of brief psychological tools that can be
439 used by HCPs with relatives, and carers. Additionally, it is recommended that attending
440 training comes with a commitment from senior management roles to offer time for HCPs to

441 practise and implement the skills after training to ensure maximum training impact, and
442 benefit to patients and broader services. This could be done by offering psychologically
443 informed clinical supervision, entailing the use of constructive feedback and simulated
444 practice to maximise its effectiveness.³³ Overall, this study offers initial evidence of the
445 impact brief psychological skills training can have in critical care. Future research should
446 focus on the sustainability of new skills and the impact such training has on clinical practice.

447

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